Dear Friends,

It's been a volatile year. Ups, downs, and unexpected outcomes have given rise to many strong emotions and a feeling that we are more divided as a nation than ever. There seem to be no magic words to bridge that divide. But in the face of this challenge, we know that becoming paralyzed by these feelings is simply not an option. Our mission remains unfazed: to end hunger in the United States and Israel.

As advocates, we are—and must be—resilient.

As advocates, we recognize that we cannot for a minute turn away from this work, no matter who holds power—now or in the future—and no matter how many other issues may also be at stake.

As advocates, we know that, when we achieve even incremental change, we must remain vigilant lest we lose what we have won, and more.

As advocates, we embrace the idea that we are most effective when we collaborate with an expansive network of partners—colleagues and organizations, synagogues and supporters, policymakers and legislators—who bolster our response and share unwavering commitment to improving the lives of those who struggle with hunger.

The families across the country who struggle to put food on the table are counting on us. And you, our donors and supporters, are counting on us to hold fast to our priorities and our mission to work toward a reality where no one is hungry.

So we won't give up. And neither can you. Together, grounded in our shared values, we will stay focused and firmly resolved. We will work hard. We will help each other.

And together, we will change how it is, into how it should be.

Abby J. Leibman
President & CEO

Shirley Davidoff
Board Chair

CHAIR
Shirley Davidoff
Vice President, Congregation Shearith Israel (TX)*

VICE CHAIR
Liz Kanter Groskind
Executive Committee, Tucson Jewish Community Relations Council

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Temple Israel of Hollywood (CA)

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Leonard Fein (z”l)
Founder, MAZON: A Jewish Response to Hunger

PRESIDENT & CEO
Abby J. Leibman

* Titles for identification purposes only
° Past Chair
Here’s what you helped us accomplish:

**ACTIVE DUTY MILITARY AND VETERANS**
Around the country, service members are showing up at food pantries on or near base, sometimes in uniform, looking for help to feed their families.

We lead the national effort to address hunger among military families and veterans:

- **HELD CONGRESSIONAL BRIEFINGS** on food insecurity among veterans
- **HOSTED 2016 NATIONAL HUNGER SEDER** at the U.S. Capitol Visitor Center focusing on military hunger
- **CONVENED 24 ORGANIZATIONS** to the MAZON Military Summit
- **SUCCESSFULLY ADVOCATED** for inclusion of veteran food insecurity in USDA Strategic Plan
- **TESTIFIED BEFORE CONGRESS** as an expert witness on military hunger

**RURAL, REMOTE, AND NATIVE AMERICAN COMMUNITIES**
Hunger and poverty rates are more prevalent in rural America because these communities are often overlooked, under-supported, and overburdened.

We work to improve food security and health among Rural, Remote, and Native American communities:

- **SPONSORED AND PRESENTED** at a national policy convening on food and nutrition policies in Indian Country
- **AS THE ONLY NON-NATIVE ORGANIZATION**, we joined tribal officials and Native food policy advocates for a series of meetings to advise the Administration on how to improve FDPIR (Food Distribution Program on Indian Reservations)

**NUTRITION**
Low-income families are disproportionately impacted by obesity, type-2 diabetes, heart disease and other diet-related, preventable diseases.

We endeavor to make healthy and nutritious foods more affordable and accessible to low-income families:

- **GATHERED DATA** to assess nutrition policies and practices that will direct public policy efforts

**SENIORS**
Hunger remains a growing crisis among America’s seniors. Rates have more than doubled for low-income seniors in recent years.

We break down barriers to SNAP for seniors:

- **CONCLUDED SECOND PHASE OF SOLUTIONS TO SENIOR HUNGER**, in which 13 Jewish Family Service agencies conducted SNAP outreach and application assistance
- **SUBMITTED RECOMMENDATIONS** to the Administration for Community Living to develop response plans for vulnerable senior populations
CAMPUS HUNGER
Income inequality and the high cost of tuition have left many college students without the resources they need to feed themselves.

We address student food insecurity through policy changes at the federal and state level:

- **LED TWO ADVOCACY TRAININGS** for students on addressing college food insecurity
- **CREATED A RESEARCH TOOL** with Challah for Hunger so students can gather information on resources to address food insecurity on their campus
- **EXPLORED OPPORTUNITIES** to expand SNAP eligibility and participation among college students

GRASSROOTS ADVOCACY
We engage supporters and synagogues in organizing advocacy campaigns:

- **OUR MILITARY HUNGER QUESTION** received over 23,000 votes on the Open Debate forum and reached #25 on the list of over 16,000
- **CREATED FIRST EVER COMPREHENSIVE STATE ANTI-HUNGER PLAN** in Pennsylvania through a State Advocacy Project

YOUTH
We engage the next generation of Jewish anti-hunger advocates through programs and educational opportunities:

- **DELIVERED OVER 1,000** paper plate letters to White House officials, written by campers, urging the administration to strengthen and expand federal nutrition programs
- **LED INTERACTIVE WORKSHOPS** on hunger, justice and Jewish values to over 1,750 campers
- **LAUNCHED NEW EDUCATIONAL RESOURCES** – available at mazon.org/education

ISRAEL
Food insecurity, though often a hidden problem in Israel, affects almost 1 in 5 Israelis.

- **We are deepening MAZON’s expertise and widening our perspective and strategic approach to hunger in Israel:**
  - **HIRED ISRAEL PROGRAM DIRECTOR** to conduct an environmental scan of food insecurity and poverty, and chart a course for future grantmaking, policy, and coalition work

THIS IS HUNGER
We must all raise our voices on behalf of those who struggle to generate the political will necessary to end hunger.

- **We engage synagogue partners and the public about hunger in America through a first-of-its-kind exhibit:**
  - **LAUNCHED 10-MONTH TOUR**, which includes stops in 30+ cities nationwide

PARTNERSHIP GRANTS
We support the advocacy work of organizations advancing long-term solutions to hunger in their communities:

- **AWARDED NEARLY $3.5 MILLION** to 179 organizations in the U.S. and Israel

CAMPUS HUNGER
Income inequality and the high cost of tuition have left many college students without the resources they need to feed themselves.

We address student food insecurity through policy changes at the federal and state level:

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Inspired by Jewish values and ideals, MAZON is a national advocacy organization working to end hunger among people of all faiths and backgrounds in the United States and Israel.
## STATEMENT OF ACTIVITIES

### REVENUE

<table>
<thead>
<tr>
<th></th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Permanently Restricted</th>
<th>2016*</th>
</tr>
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<tr>
<td>Contributions</td>
<td>6,813,245</td>
<td>1,222,389</td>
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<td>8,035,634</td>
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<tr>
<td>Gain (loss) on investment</td>
<td>(86,784)</td>
<td>-</td>
<td>-</td>
<td>(86,784)</td>
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<tr>
<td>Interest income</td>
<td>13,215</td>
<td>4,217</td>
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<td>17,432</td>
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<td>Net assets released from restrictions</td>
<td>911,545</td>
<td>(911,545)</td>
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<tr>
<td><strong>TOTAL REVENUE</strong></td>
<td>7,724,790</td>
<td>310,844</td>
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<td>8,035,634</td>
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### EXPENSES

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<tr>
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<tbody>
<tr>
<td>Program services</td>
<td>6,899,583</td>
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<tr>
<td>General administration</td>
<td>511,257</td>
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<tr>
<td>Fundraising</td>
<td>970,433</td>
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<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td>8,370,318</td>
<td>-</td>
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</tbody>
</table>

### CHANGE IN NET ASSETS

|                      | (730,052)    | 315,061               | -                      | (730,052) |

### NET ASSETS AT BEGINNING OF YEAR

|                      | 2,451,426    | -                    | -                      | 2,451,426 |

### NET ASSETS AT END OF YEAR

|                      | 1,721,374    | -                    | -                      | 1,721,374 |

## STATEMENT OF FINANCIAL POSITION

### ASSETS

<p>| | | | |</p>
<table>
<thead>
<tr>
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</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
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<tr>
<td>Investments</td>
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<tr>
<td>Operating</td>
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<tr>
<td>Permanently restricted</td>
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<tr>
<td>Prepaid and other current assets</td>
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</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td>3,354,450</td>
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<td></td>
</tr>
</tbody>
</table>

### LIABILITIES AND NET ASSETS

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<thead>
<tr>
<th></th>
<th></th>
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</thead>
<tbody>
<tr>
<td>Accounts payable and accrued personnel costs</td>
<td>212,181</td>
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<tr>
<td>Grants payable</td>
<td>283,000</td>
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<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
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<tr>
<td>Net assets</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Unrestricted</td>
<td>1,721,374</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Temporarily restricted</td>
<td>581,345</td>
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</tr>
<tr>
<td>Permanently restricted</td>
<td>556,550</td>
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<td></td>
</tr>
<tr>
<td><strong>TOTAL NET ASSETS</strong></td>
<td>2,859,269</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES AND NET ASSETS</strong></td>
<td>3,354,450</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Tax ID: 22-2624532

*July 2015 – June 2016*
MAZON FOUNDERS SOCIETY
MAZON Founders Society members have been donating to MAZON for 18 years or more. We are pleased to list the donors who reached 18 years of giving in 2016. We are grateful to these loyal donors for their long-term and ongoing support.

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MAZON recognizes and honors our supporters who express their commitment to fighting hunger by including MAZON in their estate and financial plans. We are grateful to these loyal donors for their sustaining support.

Gloria Adelson
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