Dear Friends,

2017 was a year of great uncertainty for our nation. From the halls of power in Washington, D.C. to family tables across the country, we watched and waited as a new administration took shape.

For those of us who work to end hunger in America, there was the uncertainty of a new Congress that had yet to turn its attention to the issue of hunger. How would they address this issue? With empathy? With balanced, informed decisions to carefully steward the fate of millions of American families?

There was the uncertainty of a new Secretary of Agriculture. What would his philosophy be? What would his priorities be? Would he shoulder the responsibility of overseeing our nation’s food systems with fairness and impartiality?

Uncertainty is not an easy environment in which to work. But it is, ironically, the constant that has moved us forward over 2017. We have continued our vital work with colleagues at organizations in communities across the United States, despite a charged political environment and unpredictable changes to longstanding policies and resources in the anti-hunger movement. While this has meant renewed vigilance on our part, we are heartened by the support we have received from our many donors who make it possible for us to grow and respond in this uncertain world.

We know that those who struggle with hunger look to us to navigate this uncertainty on their behalf. We feel an obligation to fairly represent their experiences in the offices of policymakers whose decisions will have far-reaching implications for them. We tell their stories to those who might otherwise never know the reality of hunger in the United States.

We move forward, strengthened by our community of partners and supporters. We pursue meaningful change in the face of uncertainty because we recognize that it has the potential to be a positive force—one that can, and will, make certain that the nutrition safety net is there for the most vulnerable among us.

And together, we will change how it is into how it should be.

Abby J. Leibman
President & CEO

Shirley Davidoff
Board Chair
Inspired by Jewish values and ideals, MAZON is a national advocacy organization working to end hunger among people of all faiths and backgrounds in the United States and Israel.

Founded in 1985, MAZON, which means “food” in Hebrew, was the first national organization to rally the American Jewish community around the issue of hunger, and remains the only national Jewish organization dedicated exclusively to that same cause.

MAZON recognizes the importance of ensuring that food insecure Americans and Israelis have access to nutritious food, while also working to develop and advance long-term solutions to hunger in America and Israel. These concerns have never been more important than they are now, and your support is crucial to helping MAZON meet the growing needs of the poor. Support for MAZON allows us to strengthen our holistic approach to ending hunger through four interrelated strategies:

**ILLUMINATE**  
MAZON identifies overlooked issues and vulnerable populations and finds policy solutions that meet unmet needs, working with and listening to its broad network of anti-hunger, social justice, and Jewish community partners. We spotlight and bolster understanding of these issues and populations, elevating them to the level of national conversation and placing them on the national policy agenda.

**EDUCATE**  
MAZON works to educate key stakeholders, such as policymakers, partners, the public, and media; build new partnerships and coalitions where necessary and valuable to increase awareness about hunger in America and Israel; and galvanize the Jewish and anti-hunger communities to address hunger. MAZON engages synagogue partners and Jewish community organizations to mobilize the Jewish community to advocate for effective hunger policies at the local, state, and national levels. We produce thoughtful resources for our partners to use within their own communities, as well as curriculum and programs for religious schools and camps.

**ADVOCATE**  
MAZON practices and promotes advocacy as a means of ensuring not only that food reaches those who are hungry today, but also that no one goes hungry tomorrow. Our bipartisan advocacy work is focused on legislator engagement and education to shape policy on the federal and state levels. Our advocacy efforts help to ensure that government programs are designed to effectively respond to those in need of food assistance and to strategically address the unique barriers faced by underserved populations.

**BUILD CAPACITY**  
MAZON provides funding, technical assistance, training, and other resources to hundreds of partners, including food banks, food pantries, home-delivered meal programs, legal service providers, advocacy organizations, synagogues, schools, and other Jewish community organizations. This work builds leadership capacity within the anti-hunger movement and Jewish community to participate in advocacy. MAZON’s partners work at the local, state, and federal levels to expand participation in federal food assistance programs and champion responsible government policies to prevent widespread hunger in the future.
## STATEMENT OF ACTIVITIES

### REVENUE

<table>
<thead>
<tr>
<th></th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Permanently Restricted</th>
<th>2017*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants and contributions</td>
<td>7,003,994</td>
<td>252,802</td>
<td>250</td>
<td>7,257,046</td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td>577,863</td>
<td>(577,863)</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>TOTAL REVENUE AND SUPPORT</strong></td>
<td><strong>7,581,857</strong></td>
<td><strong>(325,061)</strong></td>
<td><strong>250</strong></td>
<td><strong>7,257,046</strong></td>
</tr>
</tbody>
</table>

### FUNCTIONAL EXPENSES

<p>| | | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
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<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Program services</td>
<td>5,665,222</td>
<td>-</td>
<td>-</td>
<td>5,665,222</td>
</tr>
<tr>
<td>Management and general</td>
<td>457,248</td>
<td>-</td>
<td>-</td>
<td>457,248</td>
</tr>
<tr>
<td>Fundraising</td>
<td>742,617</td>
<td>-</td>
<td>-</td>
<td>742,617</td>
</tr>
<tr>
<td><strong>TOTAL FUNCTIONAL EXPENSES</strong></td>
<td><strong>6,865,087</strong></td>
<td>-</td>
<td>-</td>
<td><strong>6,865,087</strong></td>
</tr>
</tbody>
</table>

### CHANGE IN NET ASSETS FROM OPERATIONS

<p>| | | | | |</p>
<table>
<thead>
<tr>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td>716,770</td>
<td>(325,061)</td>
<td>250</td>
<td></td>
<td>391,959</td>
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</tbody>
</table>

### INVESTMENT RETURNS

<p>| | | | | |</p>
<table>
<thead>
<tr>
<th></th>
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<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Interest and dividends</td>
<td>15,432</td>
<td>-</td>
<td>4,711</td>
<td>20,143</td>
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<tr>
<td>Unrealized gains on investments</td>
<td>172,368</td>
<td>-</td>
<td>57,653</td>
<td>230,021</td>
</tr>
<tr>
<td>Investment management fees</td>
<td>(8,202)</td>
<td>-</td>
<td>(2,743)</td>
<td>(10,945)</td>
</tr>
<tr>
<td>Reclassification of investment earnings</td>
<td>-</td>
<td>59,621</td>
<td>(59,621)</td>
<td>-</td>
</tr>
<tr>
<td><strong>TOTAL INVESTMENT RETURNS</strong></td>
<td><strong>179,598</strong></td>
<td>59,621</td>
<td>-</td>
<td><strong>239,219</strong></td>
</tr>
</tbody>
</table>

### CHANGE IN NET ASSETS

<p>| | | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>896,368</td>
<td>(265,440)</td>
<td>250</td>
<td></td>
<td>631,178</td>
</tr>
</tbody>
</table>

### NET ASSETS AT BEGINNING OF YEAR

<p>| | | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1,721,374</td>
<td>581,345</td>
<td>556,550</td>
<td></td>
<td>2,859,269</td>
</tr>
</tbody>
</table>

### NET ASSETS AT END OF YEAR

<p>| | | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>2,617,742</td>
<td>315,905</td>
<td>556,800</td>
<td></td>
<td>3,490,447</td>
</tr>
</tbody>
</table>

Tax ID: 22-2624532  To see a copy of our full audited financials, please visit mazon.org/audit.  *July 2016 – June 2017*
## STATEMENT OF FINANCIAL POSITION

### ASSETS

<table>
<thead>
<tr>
<th>Description</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>1,175,874</td>
</tr>
<tr>
<td>Investments</td>
<td>2,348,552</td>
</tr>
<tr>
<td>Prepaid and other current assets</td>
<td>235,288</td>
</tr>
<tr>
<td>Property and equipment, net</td>
<td>10,859</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td><strong>3,770,573</strong></td>
</tr>
</tbody>
</table>

### LIABILITIES AND NET ASSETS

#### Liabilities

<table>
<thead>
<tr>
<th>Description</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable</td>
<td>61,197</td>
</tr>
<tr>
<td>Accrued personnel costs</td>
<td>80,643</td>
</tr>
<tr>
<td>Grants payable</td>
<td>25,000</td>
</tr>
<tr>
<td>Deferred rent</td>
<td>113,286</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
<td><strong>280,126</strong></td>
</tr>
</tbody>
</table>

#### Net assets

<table>
<thead>
<tr>
<th>Description</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted</td>
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<td>315,905</td>
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<tr>
<td>Permanently restricted</td>
<td>556,800</td>
</tr>
<tr>
<td><strong>TOTAL NET ASSETS</strong></td>
<td><strong>3,490,447</strong></td>
</tr>
</tbody>
</table>

**TOTAL LIABILITIES AND NET ASSETS**

<table>
<thead>
<tr>
<th>Description</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>TOTAL LIABILITIES AND NET ASSETS</strong></td>
<td><strong>3,770,573</strong></td>
</tr>
</tbody>
</table>

*July 2016 – June 2017*
OUR DONORS
We are deeply grateful for the support of our donors, whose generosity makes our work possible. In this year’s Annual Report, we are pleased to highlight new members of our Founders Society, representing our long-term donors, as well as our Legacy Society members.

MAZON FOUNDERS SOCIETY
MAZON Founders Society members have been donating to MAZON for 18 years or more. We are pleased to list the donors who reached 18 years of giving in 2017. We are grateful to these loyal donors for their long-term and ongoing support.

Michael and Charlotte Baer
Miriam Bergen
Dr. and Mrs. Martin Blumenthal
Jane and Robert Brauer
Dr. and Mrs. Joshua and Lyda Cohen
Julia Shapiro and Shelly Cohen
Steve Elie
Harvey and Linda Fenton
Sara Kahn-Troster and
Rabbi David Freidenreich
Joshua and Meredith Friedman
Richard and Susan Fybel
Dr. Jerrold Glassman and
Dr. Myra Greenberg Glassman
Anne and Robert Ivanhoe
Gwen Jacobs
Dr. and Mrs. Martin Kass
Heather R. Boshak and Paul M. Kotlewski
Paul and Moira Larsen
Agnes and Alan Leshner
Elana Levens-Craig and Daniel Levens-Lowery
Dr. Michael and Carolyn Levine
Nancy and Michael Lichtenstein
Karen and Leonard J Lind, MD, FCCM
Jeffrey and Paula Litman
Rabbi Sharon and John Marcus
Jonathan and Elise Lipoff Mayer
Susan Melczer
Judith Pollack Meyer and Richard Meyer
Meryl and Scott Nason
Marilyn Pearson
Robert and Leonard Schoenberg
Howard and Barbara White
Andrew and Amy Zahalsky
Judy and Marvin Zeidler

MAZON LEGACY SOCIETY
MAZON recognizes and honors our supporters who express their commitment to fighting hunger by including MAZON in their estate and financial plans. We are grateful to these loyal donors for their sustaining support.

Gloria Adelson
Danielle Avidan
Jacki Baer
Rosalyn A. Baker Trust
James and Elise Wagner Ballan
Lee Berger and Linsey Silver
Deborah Bernstein
Bessemere Trust
Estate of Rosalind A. Biskind
Hereman and Leyba Blumenthal
Mariana E. Bodian
Estate of Nina Byers
Estate of Donald L. Cohen
Kenneth Cohen and Mr. Blaise Bonaventure
Estate of Bonita Jo Coltin
Bill and Shirley Davidoff
The Estate of Paula Eldot
Estate of Peggy Ruth Erlanger
Michael and Lida Exstein
Estate of Leonard Fein
Rabbi Michelle Fisher
Estate of Shirley J. Freedman
Estate of Hyman Gabai
Deborah Garber
Ronelle Genser
Laurette Ginsler
Estate of Harold R. Goldmann
Estate of Fredelle E. Goldstein
Estate of Kenneth Gordon
Felice M. Grad Trust
Ronald and Margaret Gray
William Greenberg and Arlyn Roffman
Bob Greenberg
Samuel and Roslyn Grodzin
Liz Kanter Groskind and Eric Groskind
Estate of Norton Haberman
Estate of Sabina H. Harris
Joel Hellman
The Estate of Philip A. Herman
Estate of Sylvia Holder
Jeff Hollander
Jackie Holmclaw
Dr. Dov and Madelyn Isaacs
David Jaffe
Micki Jay
Kaiser Living Trust
Rita Katz
Susan Keller
Dr. Joel Klass
Joseph P. Klein
Terry Kraus
Steven Krikava and Linda Singer
Estate of Myer S. and Dorothy Kripke
Dr. Peter and Ruth Laibson
Bernice Langner
Adrienne Lebensbaum Estate
Helen Stone Levenson
Neil and Jane Levy
Myrtle Lewin
Sherry Lewis
Estate of Shirley W. Liebowitz
Dorothy Lurie
Meyer Marcus
Estate of Claire McPherson
Stanley Meisels
Estate of David Meyer
Karol and Daniel Mushar
David and Elsie Napell
Beverly W. Neumetzger
Jerry Newman
Estate of Betty Nierenberg
Dr. Fred Pastor
Estate of June Polis
Sanford and Ina Ramras
Fred and Rosalie Roder
Rabbi John and Barbara Rosove
Estate of Esther S. Rubin
Moses and Kay Safirstein
Steve and Bonni Schiff
Mark Schuster
Estate of Ruth T. Schwager
Paul and Ruth Segal
Steven and Linda Shapiro
Russell G. Sherman
Estate of Rose L. Shure
Estate of Mildred M. Sigismund
Estate of Harry C. Sigman
Seymour and Susan Sperling
Jacalyn E. Starr
Robin Thomas and Louis Jacobs
The Estates of Bernard and Bernice Wasserman
Naomi and Gerald Weiner
Martin F. Witkin Estate
Estate of Yina Yokoyama
Seymoure Zagoreen