Dear Friends,

Inspired by Jewish values and ideals, MAZON is a national advocacy organization working to end hunger among people of all faiths and backgrounds in the United States and Israel. Advocacy is about undertaking strategic efforts that advance policy and move us toward realizing our mission. It’s also about taking risks so that those who are vulnerable do not have to. MAZON blazes new trails to address persistent yet unaddressed issues in the anti-hunger movement. It’s our job to make visible the struggles that remain hidden and call for change to repair our broken world.

The path of advocacy work is rarely linear. But along the way, every step takes us that much closer to where we hope to be. This Impact Report shares some of the important steps we have taken, and the advances that are crucial to moving us forward in our work together to end hunger. We want you to take a moment with us to look back at just how far we have come, and just how much has been accomplished through the models we set, policy change we galvanize, and the people whose lives are measurably improved.

Advocacy is all about working together to realize a better world for ourselves and our children. It is challenging, it is rewarding and it is never a solitary activity. Our work requires a key component to build the change we seek: you. Your generosity allows us to do this important work. Leonard Fein’s (z”l) founding vision of a “Jewish response” to hunger was a mandate to our community. Because we are Jewish, and because of the values we hold, we join together as a community to end one of the greatest, yet most solvable injustices of our time: hunger. Your support and commitment inspire us and teach us that advocacy is also how we will transform how it is into how it should be.

Sincerely,

Abby J. Leibman
PRESIDENT & CEO

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mazon.org

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Vice President, Hebrew Free Loan Detroit

Leonard Fein (z”l)
Founder, MAZON: A Jewish Response to Hunger

PRESIDENT & CEO
Abby J. Leibman

* Titles for identification purposes only
° Past Chair
WE ARE PROUD OF THE MANY MILESTONES WE ACHIEVED IN 2018 THAT MARK A CLEAR PATH TOWARD OUR GOALS.

HERE ARE SOME HIGHLIGHTS:

MAZON has been working to rectify the injustice of hunger among military families and veterans for 7 years. In 2018:

• Congress introduced MAZON’s bipartisan Military Hunger Prevention Act, which successfully obtained 61 bipartisan cosponsors in the House and 12 in the Senate.

• As a result of MAZON’s advocacy and partnership, the Department of Veterans Affairs began food insecurity screenings. Over 3 million veterans have already been screened — the first step towards accessing vital nutrition benefits.

MAZON has driven the Jewish community’s response to hunger for 33 years. Inspired by b’telem Elohim — as Judaism encourages us to see “the image of God” in our neighbor and the stranger — our work in partnership with the Jewish community advances our mission to end hunger.

Last year:

• We hosted our first Rabbinic Justice Mission, bringing rabbis to Washington, D.C. to advocate for the protection and expansion of vital anti-hunger programs.

• We worked with our partners at the state level to beat back a Pennsylvania SNAP work requirement proposal. With our Jewish community partners in Louisiana, MAZON introduced legislation to ban the disgraceful practice of “lunch shaming” students who cannot afford school meals.

MAZON recognizes and works to remove the unique barriers confronting rural America that make accessing food a struggle. Nowhere are these barriers more pronounced than among Native American communities, where hunger rates are devastatingly high.

• As the only non-Native member of the Native Farm Bill Coalition, we worked to amplify the voices of our Native partners to protect and strengthen federal nutrition assistance programs for their underserved communities in the 2018 Farm Bill.

5 years ago, MAZON began exploring why seniors are not only among the most food insecure Americans, but rarely seek the food assistance for which they qualify, and which could save their lives.

• In 2018, we launched an initiative to address the particular roadblocks to accessing food assistance faced by LGBT seniors. We kicked off this initiative by hosting the first ever national LGBT Senior Hunger Summit and partnering with the Williams Institute at UCLA to explore the root causes of LGBT senior hunger.
From providing seed funding for the first national food bank in Israel, to building an anti-hunger movement, MAZON has been driving change in Israel for 32 years. MAZON has identified the lack of public understanding about the reality of hunger and the absence of political will to address the issue as two important impediments to ending hunger in Israel.

- We’re raising the profile of the anti-hunger movement in Israel — last year our partners released 57 videos and 34 news reports to educate the Israeli public.
- MAZON successfully organized a coalition effort to urge the Israeli government to release updated data on food insecurity in Israel.

Our work on college hunger began 2 years ago, as stories surfaced in the media of young adults who had to choose between eating or their education.

- In 2018, MAZON successfully demanded a review of the scope of college hunger by the federal Government Accountability Office. The review and subsequent report mark the first time that a federal agency has officially acknowledged the problem of college hunger.

MAZON has had an enormous impact on the anti-hunger advocacy movement across the United States as a result of 32 years of building capacity through financial and organizational support to partners throughout the country.

- MAZON is now partnering with organizations in states with the highest rates of food insecurity through our new Emerging Advocacy Fund. In some cases, MAZON’s investment is supporting the only full time anti-hunger advocate in the state.

HOW DID MAZON PROTECT LIFE-SAVING NUTRITION BENEFITS FOR 40 MILLION AMERICANS AGAINST CUTS AND CHANGES THAT WOULD HAVE TAKEN FOOD OFF THE PLATES OF STRUGGLING FAMILIES?

- 143 meetings held with Members of Congress to advocate for the protection of SNAP in the Farm Bill
- Nearly 1,000 Jewish clergy signatories to MAZON’s letter calling on Congress to reject the harmful proposals in the House Farm Bill
- 2 invitations to testify to the House of Representatives
- 18 anti-hunger staff positions funded in the most food insecure states, supporting public policy, organizing, research, and community relations roles
- 36 rapid response anti-hunger projects in 22 states supported this year through MAZON’s Quick Reaction Fund

MAZON has been instrumental in bringing nutrition to the forefront of the anti-hunger conversation for 11 years.

- Last year, MAZON published groundbreaking research based on our national food bank survey with recommendations for improving access to nutritious food in the charitable food system.
## STATEMENT OF ACTIVITIES

### REVENUE AND SUPPORT

<table>
<thead>
<tr>
<th></th>
<th>Unrestricted</th>
<th>Temporarily Restricted</th>
<th>Permanently Restricted</th>
<th>2018 Total*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Grants and contributions</td>
<td>7,896,701</td>
<td>822,064</td>
<td>200,000</td>
<td>8,918,765</td>
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<tr>
<td>Net assets released from restrictions</td>
<td>397,523</td>
<td>(397,523)</td>
<td>-</td>
<td>-</td>
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<td><strong>TOTAL REVENUE AND SUPPORT</strong></td>
<td>8,294,224</td>
<td>424,541</td>
<td>200,000</td>
<td>8,918,765</td>
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</tbody>
</table>

### FUNCTIONAL EXPENSES

<p>| | | | | |</p>
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<tr>
<th></th>
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<tr>
<td>Program services</td>
<td>5,655,888</td>
<td>-</td>
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<td>5,655,888</td>
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<tr>
<td>Management and general</td>
<td>462,618</td>
<td>-</td>
<td>-</td>
<td>462,618</td>
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<tr>
<td>Fundraising</td>
<td>706,710</td>
<td>-</td>
<td>-</td>
<td>706,710</td>
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<tr>
<td><strong>TOTAL FUNCTIONAL EXPENSES</strong></td>
<td>6,825,216</td>
<td>-</td>
<td>-</td>
<td>6,825,216</td>
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### CHANGE IN NET ASSETS FROM OPERATIONS

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</thead>
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<tr>
<td></td>
<td>1,469,008</td>
<td>424,541</td>
<td>200,000</td>
<td>2,093,549</td>
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### INVESTMENT RETURNS

<p>| | | | | |</p>
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</thead>
<tbody>
<tr>
<td>Interest and dividends</td>
<td>31,452</td>
<td>413</td>
<td>7,226</td>
<td>39,091</td>
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<tr>
<td>Realized and unrealized gains on investments</td>
<td>100,152</td>
<td>1,809</td>
<td>31,685</td>
<td>133,646</td>
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<tr>
<td>Investment management fees</td>
<td>(9,047)</td>
<td>(163)</td>
<td>(2,862)</td>
<td>(12,072)</td>
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<tr>
<td>Reclassification of investment earnings</td>
<td>-</td>
<td>36,049</td>
<td>(36,049)</td>
<td>-</td>
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<tr>
<td><strong>TOTAL INVESTMENT RETURNS</strong></td>
<td>122,557</td>
<td>38,108</td>
<td>-</td>
<td>160,665</td>
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</table>

### CHANGE IN NET ASSETS

<p>| | | | | |</p>
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</thead>
<tbody>
<tr>
<td></td>
<td>1,591,565</td>
<td>462,649</td>
<td>200,000</td>
<td>2,254,214</td>
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### NET ASSETS AT BEGINNING OF YEAR

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<tr>
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</thead>
<tbody>
<tr>
<td></td>
<td>2,617,742</td>
<td>315,905</td>
<td>556,800</td>
<td>3,490,447</td>
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</table>

### NET ASSETS AT END OF YEAR

<p>| | | | | |</p>
<table>
<thead>
<tr>
<th></th>
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</thead>
<tbody>
<tr>
<td></td>
<td>4,209,307</td>
<td>778,554</td>
<td>756,800</td>
<td>5,744,661</td>
</tr>
</tbody>
</table>

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**2018 EXPENSES**

- **Programs**: 83%
- **Administration**: 7%
- **Fundraising**: 10%

---

Tax ID: 22-2624532

*July 2017 – June 2018*
## STATEMENT OF FINANCIAL POSITION

### ASSETS

<table>
<thead>
<tr>
<th>Description</th>
<th>2018*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>3,438,756</td>
</tr>
<tr>
<td>Investments</td>
<td>2,381,753</td>
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<tr>
<td>Prepaid and other assets</td>
<td>221,907</td>
</tr>
<tr>
<td>Property and equipment, net</td>
<td>22,644</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td>6,065,060</td>
</tr>
</tbody>
</table>

### LIABILITIES

<table>
<thead>
<tr>
<th>Description</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable</td>
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<tr>
<td>Accrued personnel costs</td>
<td>80,357</td>
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<tr>
<td>Grants payable</td>
<td>10,000</td>
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<tr>
<td>Deferred rent</td>
<td>131,767</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
<td>320,399</td>
</tr>
</tbody>
</table>

### NET ASSETS

<table>
<thead>
<tr>
<th>Description</th>
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<tbody>
<tr>
<td>Unrestricted</td>
<td>4,209,307</td>
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<tr>
<td>Temporarily restricted</td>
<td>778,554</td>
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<tr>
<td>Permanently restricted</td>
<td>756,800</td>
</tr>
<tr>
<td><strong>TOTAL NET ASSETS</strong></td>
<td>5,744,661</td>
</tr>
</tbody>
</table>

| **TOTAL LIABILITIES AND NET ASSETS** | 6,065,060 |

Tax ID: 22-2624532

*July 2017 – June 2018
OUR DONORS

We are deeply grateful for the generous support of our donors.

MAZON FOUNDERS SOCIETY

MAZON Founders Society members have been donating to MAZON for 18 years or more. We are pleased to list the donors who reached 18 years of giving in 2018. We are grateful to these loyal donors for their long-term and ongoing support.

Daniel & Barbara Arnheim
Dr. Raphael & Dorothea Aronson
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Doris Cohen
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Dr. Martin & Sara Janice Victor
Harriet Vogel
Robert & Gloria Weiss

MAZON LEGACY SOCIETY

MAZON recognizes and honors our supporters who express their commitment to fighting hunger by including MAZON in their estate and financial plans. We are grateful to these loyal donors for their sustaining support.

Gloria Adelson
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Bessemser Trust
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Estate of Harold R. Goldmann
Paula Eldot
Michael & Lida Exstein
Estate of Leonard Fein
Michelle Fisher
The Estate of Shirley Freedman
Steven Fruh
Estate of Hyman Gabai
Deborah Garber
Ronelle Genser
Allen A. Ginsling
Estate of Fredelle E. Goldstein
Steven & Linda Shapiro
Estate of Kenneth Gordon
Felice M. Grad Trust
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Samuel & Roslyn Grodzin
Liz Kanter Groskind & Eric Groskind
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Stacy Harris
Estate of Sabina H. Harris
The Estate of Philip A. Herman
Estate of Sylvia Holder
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Jackie Holscaw
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Abbey Kreinik
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Adrienne Lebensbaum Estate
Helen Stone Levenson
Neil & Jane Levy
Sherry Lewis
Estate of Shirley W. Liebowitz
Estate of Bernard C. Lippa
Dorothy Lurie
The Estate of Claire R. Manne
Meyer Marcus Revocable Trust
Estate of Claire McPherson
Stanley Meisels
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Beverly W. Neumetzger Revocable Trust
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